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August 27, 1973

Lieutenant General Vernon Walters  
Deputy Director  
Central Intelligence Agency  
Washington, D. C. 20505

Dear General Walters:

The Kennedy Institute of Politics at Harvard University has asked me to organize a study group this fall on the Military Role in the Public Policy Process, and I am writing to invite your participation.

Few groups seem as conspicuously absent or excluded from Harvard as members of the military establishment. I hope that the study group will help redress the balance by stimulating a greater degree of exchange between the academic and military communities. A number of senior Flag and General officers, both active duty and retired, are being invited to present the military perspective on a wide range of topical public issues.

By way of background, the Institute of Politics, part of the John F. Kennedy School of Government at Harvard, was founded in 1966 to serve as a bridge between the academic and political worlds. To this end it has developed a number of programs which provide opportunities for faculty and students to interact with men and women actively involved in the political process and the shaping of public policy. Each term, the Institute sponsors a number of student study groups which are open by application to all Harvard and Radcliffe students, and to graduate students throughout the University.

The fall study group on the military will probably be limited to 40-50 students and will meet once a week for about ten weeks, October through December. Guests would normally arrive in Cambridge in time for dinner with members of the Harvard faculty and Fellows of the Institute, and then meet with the student study group from 8:00 to 10:00 p. m. in an informal, off-the-record session.

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If you are able to accept in principle, I will be in touch with your office to discuss possible dates of your visit. I can be reached at the above address through September 4, and thereafter can be contacted through the Institute of Politics, 78 Mount Auburn Street, Cambridge, Massachusetts 02138.

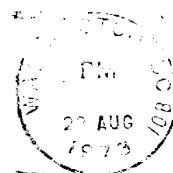
Sincerely,



David R. Halperin

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